School Improvement Plan

East Hills Middle School
Bloomfield Hills Schools

Mr. Jason H Rubel, Principal
2800 Kensington Rd
Bloomfield Hills, MI 48304-1830
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Introduction

The SIP is a planning tool designed to address student achievement and system needs identified through the school's comprehensive needs assessment (CNA). Additionally, the SIP provides a method for schools to address the school improvement planning requirements of Public Act 25 of the Revised School Code and the Elementary and Secondary Education Act (ESEA) as applicable.
Improvement Plan Assurance
Introduction

During the 2016-2017 school year, schools will have two options for Goals and Plans. 1. Update Goals and Plans, if necessary, based on analysis of data and Program Evaluation; 2. Complete and upload the Abbreviated Goals and Plans template into ASSIST, based on analysis of data and Program Evaluation.
**Improvement Plan Assurance**

<table>
<thead>
<tr>
<th>Label</th>
<th>Assurance</th>
<th>Response</th>
<th>Comment</th>
<th>Attachment</th>
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<tbody>
<tr>
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<td>Which option was chosen for Goals and Plans?</td>
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<td>See Goals and Plans in ASSIST</td>
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East Hills Middle School School Improvement Plan 2018-2019 6-27-18
Overview

Plan Name

East Hills Middle School School Improvement Plan 2018-2019 6-27-18

Plan Description

East Hills Middle School School Improvement Plan 2018-2019 6-27-18
Goals Summary

The following is a summary of the goals encompassed in this plan. The details for each goal are available in the next section.

<table>
<thead>
<tr>
<th>#</th>
<th>Goal Name</th>
<th>Goal Details</th>
<th>Goal Type</th>
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<td>All students at East Hills Middle School will be known and valued.</td>
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<td>All students at East Hills will become proficient in literacy skills across disciplines.</td>
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<tr>
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<td></td>
<td>Activities:13</td>
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</table>
Goal 1: All students at East Hills Middle School will be known and valued.

Measurable Objective 1:
Demonstrate a behavior of all East Hills Middle School students being known and valued by 06/14/2019 as measured by qualitative evidence of student engagement using tools such as the Bloomfield Hills Schools Teacher Evaluation Instrument (specifically Knowledge of Students and Creating an Environment of Rapport and Respect) and the BHS Community Survey.

Strategy 1:
Positive and Inclusive School Culture - A positive and inclusive school culture will be developed by providing a renewed emphasis on global competency and equity programming, Restorative Practices, effective practices using neuroscience research, Positive Behavior Interventions and Supports (PBIS) as well as providing space for the creation of new and innovative approaches to support an intentional positive school culture for students, families, teachers, and staff.

Category: School Culture

Research Cited: PBIS literature; Marilyn Price Mitchell, Youth Development and Education; Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity; Literature on neuroscience; Munirah Mawusi, Consultant; Global Workforce Development; Jay B. Marks, Oakland Schools--Social Justice Project and Culturally Responsive Teaching; Marty Chaffee, Oakland Schools--Leadership and Personality Training; Ruby Payne; Glenn Singleton, Courageous Conversations about Race

Tier: Tier 1

<table>
<thead>
<tr>
<th>Activity - East Hills Spread the Gratitude and Happiness</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Hills Cav Time Teams (4th-8th grade classroom time for lessons promoting inclusion, mentoring, and school community); Global Education Team work - student leadership opportunities and mentoring; Random Act of Kindness (initiated by staff and students); Middle school student leadership council and elementary service squad actions; Staff appreciation activities; Visible communication and instruction of the International Baccalaureate Learner Profile; New signage celebrating district and building culture and community; Social activities for staff- &quot;Food for Thought&quot;; Revamp Student of the Month; Regular Video Announcements; Coffee House Days; School-Wide Lib Dub/Photo</td>
<td>Community Engagement</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$250</td>
<td>Other</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
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<table>
<thead>
<tr>
<th>Activity - Global Competency Learning, BHS Core Dispositions Work, and Anti-Bullying Campaign</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsible</th>
</tr>
</thead>
</table>
Mentor Programming; IB-MYP Service as Action focus area for 8th grade; Mix-it up lunches; Stand4Change Campaign - Defeat the Label; Global Education Team (GET) District-focused activities - Global Champions; Diversity Academic Equity and Race Relations (DAERR); Restorative Practices; and Institute for Healing Racism; Work with district police liaison officer and further develop curriculum including social media component aligned and supported by health curriculum; Bloomfield Hills Schools Community Survey or other surveys

<table>
<thead>
<tr>
<th>Activity - Mentor Program</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peer mentoring (peer-to-peer, elementary-to-middle school, middle school-to-high school with support from counselors, social worker, and district administrator for social-emotional learning and educational equity); East Hills Cav Time Teams (4th-8th grade classroom time for lessons promoting inclusion, mentoring, and school community); Students and staff will develop teacher and student mentoring opportunities across grade levels; eighth-grade students more involved with fourth-grade students in classrooms; seventh-grade students more involved with fifth-grade students in classrooms; and more focused use of approaches to learning time and alternative schedules to support school climate; counselors, front office, and staff will further develop and build upon existing safe places for students to reach out to adults when needed; teachers will participate in vertical articulation meetings during transition times beginning and end of school year - Grade-Level Transitions staff meeting (beginning of year) and Student Profile district forms (formerly BHS-MAP forms at end of the year)</td>
<td>Behavioral Support Program</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$250</td>
<td>Other</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
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<table>
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<tr>
<th>Activity - Achievement Gap Support</th>
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<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsible</th>
</tr>
</thead>
</table>
Continue to build upon the work with Munirah Mawusi - consultant from Global Workforce Development, with Bill Boyle - outside consultant and former BHS Director of Equity Programming; and with Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity on sustaining and improving equity and inclusion efforts to align building practices with district areas of focus: Continue to partner with Bloomfield Hills Schools DAERR (Diversity, Academic Equity, Race Relations) programs and initiatives; further and continue to develop an outside speakers program - Wednesday Winner's Circle with identified speakers each month focused on supporting the achievement of all students; create a monthly focus at staff meetings for addressing achievement gap and school climate concerns (authentic utilization).

<table>
<thead>
<tr>
<th>Activity - Peer to Peer Link Program</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsible</th>
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</thead>
<tbody>
<tr>
<td>Staff will receive training on how to implement a Link Program that will support peer-to-peer interactions within the building. The focus of the program is to assist all students in working together to break down social, emotional, and physical barriers that can keep special needs students from experiencing full inclusion in the school community.</td>
<td>Behavioral Support Program</td>
<td>Tier 2</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$250</td>
<td>General Fund</td>
<td>Director of Special Education - Jennifer Perrone; Building Administration and Instructional Staff (Sean Strasberger, Kristin Siegfried, Gina Rockwood-Foss, Amy Goodwin and Marcia Schumacher)</td>
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</table>

**Goal 2:** All students at East Hills will become proficient in literacy skills across disciplines.

**Measurable Objective 1:** demonstrate a proficiency of 70% on M-STEP, NWEA, Fountas and Pinnell BAS, IB-MYP Criterion-based assessments, and other assessments by 06/14/2019 as measured by the same assessments listed above.
Strategy 1:
Balanced Literacy Across Disciplines - We will implement balanced instructional practices focused on essential literacy skills that support students as communicators, researchers, and thinkers across disciplines. Staff identified specific International Baccalaureate Middle Years Programme Approaches to Learning skills that support literacy learning in all the content areas taught in the school. Staff collaborated across content areas to determine instructional activities that would develop student skill sets in the areas of communication, research, and thinking.

Category: Other - All Disciplines Taught in the School
Research Cited: Literacy in Every Classroom, Educational Leadership, February 2017

"Fostering Meaningful Middle School Literacy Learning: Investigating Beliefs and Practices" in Voices From the Middle, September 2011; Palmer, P. (2018, September 17)


Tier: Tier 1

<table>
<thead>
<tr>
<th>Activity - Use and Interpret a Range of Discipline Specific Terms and Symbols</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
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<th>Source Of Funding</th>
<th>Staff Responsibility</th>
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</table>

SY 2018-2019
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Use and interpret a range of discipline-specific terms and symbols
- Vocabulary practice: Kahoot, Google Forms, Vocab.com, vocabulary mind maps
- Using context clues to determine meaning of unknown words
- Word wall
- Semantic maps
- Study of affixes
- Frayer Model

Teachers design a variety of instructional practices which promote long-term retention of vocabulary words and critical thinking skills that allow readers to determine meaning of unknown words and increase comprehension of advanced texts.

<table>
<thead>
<tr>
<th>Activity - Conceptualize and Organize Ideas</th>
<th>Activity Type</th>
<th>Tier</th>
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<th>Begin Date</th>
<th>End Date</th>
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<th>Source Of Funding</th>
<th>Staff Responsibility</th>
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<tbody>
<tr>
<td>Other - Disciplinary Literacy</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$1000</td>
<td>General Fund</td>
<td>All East Hills teachers and staff. Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</td>
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</tbody>
</table>
Use brainstorming and visual diagrams to generate ideas and inquiries. Teachers across all subject areas employ graphic organizers, small and whole-group discussion, anchor charts and other visible thinking techniques to collaborate, share, record and reflect upon ideas and questions.

<table>
<thead>
<tr>
<th>Activity - Communication of Ideas and Information</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
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</table>
Communicate information and ideas effectively to multiple audiences using a variety of media formats. Teachers model and engage students in presenting information using a variety of platforms including but not limited to:
- Educational blogs
- iMovie
- Flipgrid
- Newscasts
- Google Classroom
- Interviews
- Oral and written presentations
- Cookbooks, and
- Google Slide presentations

<table>
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<tr>
<th>Activity - Developing Media Literacy Skills</th>
<th>Activity Type</th>
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08/27/2018 | 06/14/2019 | $1000 | General Fund | All East Hills teachers and staff. Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services |
Teachers and staff will continue to implement the use of instructional opportunities that help students locate, organize, analyze, evaluate, synthesize and ethically use information from a variety of sources of media. Activities generated to support these skills include:

- Narrow research topics or expand ideas for search,
- Use of graphic organizers learning how to search print and digital resources,
- Evaluate credible sources,
- Lessons on research and plagiarism,
- Evaluating and selecting information/digital tools based on their appropriateness for a specific task.

Activity - Gather and Organize Relevant Information for an Argument

<table>
<thead>
<tr>
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<th>Tier</th>
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</tbody>
</table>
Gather and organize relevant information to formulate an argument. Teachers and staff will continue to instruct, model and engage students in learning opportunities that allow them to outline information for the purposes of argument writing, including the development of a claim, evidence, reasoning, counter-claim and rebuttal. Resources for this include graphic organizers, ReadWriteThink.org, and Purdue OWL.

<table>
<thead>
<tr>
<th>Activity - Developing Arguments</th>
<th>Activity Type</th>
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</table>
Practice flexible thinking; develop multiple, opposing, contradictory and complementary arguments (From International Baccalaureate Approach to Learning Skill Category - Creative Thinking Skills). Teachers will help facilitate teaching and learning experiences which allow students to develop multiple perspectives and arguments through various activities, including:
- Circle of Viewpoints
- Chalk-Talk,
- Debate opportunities,
- Argument writing, and
- Other Visible Thinking Routines.

<table>
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<tr>
<th>Activity - Writing for Different Purposes</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
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<th>End Date</th>
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</table>
Teachers across all disciplines will engage students to write for different purposes that include, but are not limited to the following:
- Persuasive writing,
- Informational writing,
- Narrative writing,
- Poetry,
- Note-taking,
- Reflections and
- Correspondence.

In math class, for example, students in the Middle Years Programme Mathematics are assessed on criteria focusing on communication and reflection on math processes and findings. Another example is interactive science notebooks, where students record their findings and reflect following a lab or demonstration, answer the lesson question, and draw connections from their learning experience to the overall unit theme.

Strategy 2:
Use of Fountas and Pinnell to Support Instructional Strategies - The Fountas and Pinnell Benchmark Assessment (BAS) will identify literacy needs that will further develop the ability of students in 4th and 5th grades to think within the text, beyond the text, and about the text using the instructional strategy of Reader’s and Writer’s Workshop.

Category: English/Language Arts


Reader’s & Writer’s Workshop The Reading & Writing Project Teachers College, Columbia University


Tier: Tier 1
### Activity - Teacher Training in Fountas and Pinnell

Continue to train elementary (4th and 5th grade teachers) through professional learning and administrative conferencing how to analyze and evaluate information from Fountas and Pinnell Benchmark Assessment System (BAS) reports regarding each specific student’s performance to support classroom instruction aimed at improving student literacy and other aspects of literacy teaching and learning, particularly for students in sub-groups that do not perform well on standardized assessments.

<table>
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<tr>
<th>Activity Type</th>
<th>Tier</th>
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<th>End Date</th>
<th>Resource Assigned</th>
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<td>Professional Learning</td>
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### Activity - Teacher Training on Reader’s and Writer’s Workshop

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</table>
Train elementary (4th and 5th grade teachers) through professional learning and administrative conferencing how to implement Reader’s and Writer’s Workshop to support classroom instruction aimed at improving student literacy and other aspects of literacy teaching and learning, particularly for students in sub-groups that do not perform well on standardized assessments.

Activity - Monitor Implementation of Reader’s and Writer’s Workshop Instructional Strategies that Support the Skill of Summarizing Fiction and Non-Fiction Text

<table>
<thead>
<tr>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
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<th>Source Of Funding</th>
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<td>06/14/2019</td>
<td>$1000</td>
<td>General Fund</td>
<td>All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</td>
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</tbody>
</table>
Monitor the implementation of the Reader’s and Writer’s Workshop instructional strategies that support the skill of summarizing fiction and non-fiction text using some of the identified activities:
- Somebody-Wanted-But-So (nonfiction)
- Oral & written plot summaries (fiction)
- Graphic organizers & Oakland Schools templates
- Teacher modeling
- Write a summary yourself of a text that students know or have read and ask students to analyze what makes it a summary.
- Begin the process with short texts that do not have too many details and are easier to summarize.
- Work together to create a group summary, selecting and deleting details.
- Record a retelling of a text on chart paper and turn it into a summary.
- Have students work in pairs to create alternative summaries that are concise and include only the necessary details.
- Have each student write a summary and then share it with a partner.
- Ask students to summarize a text in their Reader’s Notebook, and respond to this summary in the letter you write back.
- Encourage students to practice summarizing by making book talks to recommend books to their friends.

<table>
<thead>
<tr>
<th>Activity - Monitor Implementation of Reader’s and Writer’s Workshop Instructional Strategies that Support the Skill of Identifying the Author’s Craft/Purpose</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
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<td>06/14/2019</td>
<td>$1000</td>
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</table>
Monitor the implementation of the Reader’s and Writer’s instructional strategies that support the skill of identifying the author’s craft/purpose using some of the identified activities listed below:
- Questioning the author
- Analyzing author’s language and structure of a text
- Use of anchor charts
- PIE (Persuade, Inform, Entertain)
- Author’s study
- Whole class novels
- Mentor texts
- Study of characterization and character development in a fiction text.
- Teacher modeling
- Whole-class discussion

<table>
<thead>
<tr>
<th>Activity - Monitor Implementation of Readers’ and Writers’ Instructional Strategies that Support the Skill of Identifying the Theme/Author’s Message of a Work of Fiction or Nonfiction</th>
<th>Activity Type</th>
<th>Tier</th>
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<th>End Date</th>
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<td>Monitor</td>
<td>Tier 1</td>
<td>Monitor</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$1000</td>
<td>General Fund</td>
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<td>Analyzing author’s language and structure of a text</td>
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<td>Use of anchor charts</td>
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<td>PIE (Persuade, Inform, Entertain)</td>
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<td>Author’s study</td>
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<td>Whole class novels</td>
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<tr>
<td>Mentor texts</td>
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<tr>
<td>Study of characterization and character development in a fiction text.</td>
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<td>Teacher modeling</td>
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<td>Whole-class discussion</td>
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</tbody>
</table>
Monitor the implementation of Reader’s and Writer’s Workshop instructional strategies that support the skill of identifying the theme/author’s message of a work of fiction or nonfiction using some of the identified activities listed below:
- Novel/Author studies
- Close reading
- Graphic organizers
- Anchor charts (visible thinking)
- Activities for fiction
- Book club discussion groups
- Modeling through teacher read aloud
- Mentor texts
- Analyze Plot in fiction texts

<table>
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<tr>
<th>Monitor</th>
<th>Tier 1</th>
<th>Monitor</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$1000</th>
<th>General Fund</th>
<th>All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</th>
</tr>
</thead>
</table>

**Strategy 3:**
Using Formative and Summative Assessments to Support Learning - A balanced approach to formative and summative assessments will be created to support authentic learning through the development of critical thinking, transfer, problem solving and synthesis skills.
Category: Other - Authentic Assessment Across Disciplines
Research Cited: "The Impact of Formative Assessment and Learning Intentions on Student Achievement" in Hanover Research, August 2014;
Marzano, L. (n.d.). Classroom Assessment and Grading that Work.
Tier: Tier 1
<table>
<thead>
<tr>
<th>Activity - Implementation of Task-Specific Formative and Summative Assessments</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Source Of Funding</th>
<th>Staff Responsibility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plan, implement, and reflect on task-specific formative and summative assessments for all subjects, emphasizing academic language application by having students transfer knowledge, problem solve, and make critical judgments. Teachers will share examples of student work with each other and building administration that demonstrates proficiency and student achievement. Student learning will be differentiated through the use of project-based learning, technology integration, direct instruction, and the use of the workshop model to support a range of learners.</td>
<td>Other - Assessment</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$1000</td>
<td>General Fund</td>
<td>All East Hills Teachers and Staff; Jason Rubel- Building Principal; Catherine Young- Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden- Media Specialist; Liza Lauter- ELA Teacher Leader; Christine DiPilato- Director of Learning Services</td>
</tr>
</tbody>
</table>
## Activity Summary by Funding Source

Below is a breakdown of your activities by funding source

### Title II Part A

<table>
<thead>
<tr>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Staff Responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global Competency Learning, BHS Core Dispositions Work, and Anti-Bullying Campaign</td>
<td>Mentor Programming; IB-MYP Service as Action focus area for 8th grade; Mix-it up lunches; Stand4Change Campaign - Defeat the Label; Global Education Team (GET) District-focused activities - Global Champions; Diversity Academic Equity and Race Relations (DAERR); Restorative Practices; and Institute for Healing Racism; Work with district police liaison officer and further develop curriculum including social media component aligned and supported by health curriculum; Bloomfield Hills Schools Community Survey or other surveys</td>
<td>Behavioral Support Program</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$3000</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
</tr>
<tr>
<td>Achievement Gap Support</td>
<td>Continue to build upon the work with Munirah Mawusi - consultant from Global Workforce Development, with Bill Boyle - outside consultant and former BHS Director of Equity Programming; and with Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity on sustaining and improving equity and inclusion efforts to align building practices with district areas of focus; Continue to partner with Bloomfield Hills Schools DAERR (Diversity, Academic Equity, Race Relations) programs and initiatives; further and continue to develop an outside speakers program - Wednesday Winner's Circle with identified speakers each month focused on supporting the achievement of all students; create a monthly focus at staff meetings for addressing achievement gap and school climate concerns (authentic utilization).</td>
<td>Behavioral Support Program</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$2000</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
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### Other
## General Fund

<table>
<thead>
<tr>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Activity Type</th>
<th>Tier</th>
<th>Phase</th>
<th>Begin Date</th>
<th>End Date</th>
<th>Resource Assigned</th>
<th>Staff Responsible</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mentor Program</td>
<td>Peer mentoring (peer-to-peer, elementary-to-middle school, middle school-to-high school with support from counselors, social worker, and district administrator for social-emotional learning and educational equity); East Hills Cav Time Teams (4th-8th grade classroom time for lessons promoting inclusion, mentoring, and school community); Students and staff will develop teacher and student mentoring opportunities across grade levels; eighth-grade students more involved with fourth-grade students in classrooms; seventh-grade students more involved with fifth-grade students in classrooms; and more focused use of approaches to learning time and alternative schedules to support school climate; counselors, front office, and staff will further develop and build upon existing safe places for students to reach out to adults when needed; teachers will participate in vertical articulation meetings during transition times beginning and end of school year - Grade-Level Transitions staff meeting (beginning of year) and Student Profile district forms (formerly BHS-MAP forms at end of the year)</td>
<td>Behavioral Support Program</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$250</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
</tr>
<tr>
<td>East Hills Spread the Gratitude and Happiness</td>
<td>East Hills Cav Time Teams (4th-8th grade classroom time for lessons promoting inclusion, mentoring, and school community); Global Education Team work - student leadership opportunities and mentoring; Random Act of Kindness (initiated by staff and students); Middle school student leadership council and elementary service squad actions; Staff appreciation activities; Visible communication and instruction of the International Baccalaureate Learner Profile; New signage celebrating district and building culture and community; Social activities for staff- &quot;Food for Thought&quot;; Revamp Student of the Month; Regular Video Announcements; Coffee House Days; School-Wide Lib Dub/Photo</td>
<td>Community Engagement</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$250</td>
<td>All East Hills Staff and Students, Margaret Schultz, BHS Administrator for Social-Emotional Learning and Educational Equity</td>
</tr>
</tbody>
</table>
Use and Interpret a Range of Discipline-Specific Terms and Symbols

Use and interpret a range of discipline-specific terms and symbols
- Vocabulary practice: Kahoot, Google Forms, Vocab.com, vocabulary mind maps
- Using context clues to determine meaning of unknown words
- Word wall
- Semantic maps
- Study of affixes
- Frayer Model

Teachers design a variety of instructional practices which promote long-term retention of vocabulary words and critical thinking skills that allow readers to determine meaning of unknown words and increase comprehension of advanced texts.

| Other - Disciplinary Literacy | Tier 1 | Implement | 08/27/2018 | 06/14/2019 | $1000 | All East Hills teachers and staff.
Jason Rubel - Building Principal; Catherine Young - Literacy Specialist; Julia Beattie - IB Teacher-Leader; Katy Golden - Media Specialist; Liza Lauter - ELA Teacher Leader; Christine DiPilato - Director of Learning Services |
| Gather and Organize Relevant Information for an Argument | Gather and organize relevant information to formulate an argument. Teachers and staff will continue to instruct, model and engage students in learning opportunities that allow them to outline information for the purposes of argument writing, including the development of a claim, evidence, reasoning, counter-claim and rebuttal. Resources for this include graphic organizers, Readwritehink.org, and Purdue OWL. | Other - Disciplinary Literacy | Tier 1 | Implement | 08/27/2018 | 06/14/2019 | $1000 | All East Hills teachers and staff. | Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services |
### Implementation of Task-Specific Formative and Summative Assessments

Plan, implement, and reflect on task-specific formative and summative assessments for all subjects, emphasizing academic language application by having students transfer knowledge, problem solve, and make critical judgments. Teachers will share examples of student work with each other and building administration that demonstrates proficiency and student achievement. Student learning will be differentiated through the use of project-based learning, technology integration, direct instruction, and the use of the workshop model to support a range of learners.

<table>
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<tr>
<th>Other - Assessment</th>
<th>Tier 1</th>
<th>Implement</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$1000</th>
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</table>

All East Hills Teachers and Staff; Jason Rubel - Building Principal; Catherine Young - Literacy Specialist; Julia Beattie - IB Teacher Leader; Katy Golden - Media Specialist; Liza Lauter - ELA Teacher Leader; Christine DiPilato - Director of Learning Services
| Communication of Ideas and Information | Communicate information and ideas effectively to multiple audiences using a variety of media formats. Teachers model and engage students in presenting information using a variety of platforms including but not limited to:  
- Educational blogs  
- iMovie  
- Flipgrid  
- Newscasts  
- Google Classroom  
- Interviews  
- Oral and written presentations  
- Cookbooks, and  
- Google Slide presentations | Other - Disciplinary Literacy | Tier 1 | Implement | 08/27/2018 | 06/14/2019 | $1000 | All East Hills teachers and staff.  
Jason Rubel - Building Principal;  
Catherine Young - Literacy Specialist;  
Julia Beattie - IB Teacher-Leader;  
Katy Golden - Media Specialist;  
Liza Lauter - ELA Teacher Leader;  
Christine DiPilato - Director of Learning Services |
## Monitor Implementation of Reader's and Writer's Workshop Instructional Strategies that Support the Skill of Summarizing Fiction and Non-Fiction Text

- Monitor the implementation of the Reader’s and Writer’s Workshop instructional strategies that support the skill of summarizing fiction and non-fiction text using some of the identified activities:
  - Somebody-Wanted-But-So (nonfiction)
  - Oral & written plot summaries (fiction)
  - Graphic organizers & Oakland Schools templates
  - Teacher modeling
  - Write a summary yourself of a text that students know or have read and ask students to analyze what makes it a summary.
  - Begin the process with short texts that do not have too many details and are easier to summarize.
  - Work together to create a group summary, selecting and deleting details.
  - Record a retelling of a text on chart paper and turn it into a summary.
  - Have students work in pairs to create alternative summaries that are concise and include only the necessary details.
  - Have each student write a summary and then share it with a partner.
  - Ask students to summarize a text in their Reader's Notebook, and respond to this summary in the letter you write back.
  - Encourage students to practice summarizing by making book talks to recommend books to their friends.

<table>
<thead>
<tr>
<th>Monitor</th>
<th>Tier 1</th>
<th>Monitor</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$1000</th>
<th>All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</th>
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</table>
Monitor the implementation of the Reader’s and Writer’s instructional strategies that support the skill of identifying the author’s craft/purpose using some of the identified activities listed below:
- Questioning the author
- Analyzing author’s language and structure of a text
- Use of anchor charts
- PIE (Persuade, Inform, Entertain)
- Author’s study
- Whole class novels
- Mentor texts
- Study of characterization and character development in a fiction text.
- Teacher modeling
- Whole-class discussion

| Monitor Implementation of Reader’s and Writer’s Workshop Instructional Strategies that Support the Skill of Identifying the Author’s Craft/Purpose | Monitor | Tier 1 | Monitor | 08/27/2018 | 06/14/2019 | $1000 | All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services |
### Developing Arguments

Practice flexible thinking; develop multiple, opposing, contradictory and complementary arguments (From International Baccalaureate Approach to Learning Skill Category - Creative Thinking Skills). Teachers will help facilitate teaching and learning experiences which allow students to develop multiple perspectives and arguments through various activities, including:

- Circle of Viewpoints
- Chalk-Talk,
- Debate opportunities,
- Argument writing, and
- Other Visible Thinking Routines.

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<tr>
<th></th>
<th>Other - Disciplinary Literacy</th>
<th>Tier 1</th>
<th>Implement</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$1000</th>
<th>All East Hills teachers and staff. Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teacher Training on Reader’s and Writer’s Workshop</td>
<td>Train elementary (4th and 5th grade teachers) through professional learning and administrative conferencing how to implement Reader’s and Writer’s Workshop to support classroom instruction aimed at improving student literacy and other aspects of literacy teaching and learning, particularly for students in sub-groups that do not perform well on standardized assessments.</td>
<td>Professiona Learning</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
<td>06/14/2019</td>
<td>$1000</td>
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### Monitor Implementation of Readers’ and Writers’ Instructional Strategies that Support the Skill of Identifying the Theme/Author’s Message of a Work of Fiction or Nonfiction

Monitor the implementation of Reader’s and Writer’s Workshop instructional strategies that support the skill of identifying the theme/author’s message of a work of fiction or nonfiction using some of the identified activities listed below:

- Novel/Author studies
- Close reading
- Graphic organizers
- Anchor charts (visible thinking)
- Activities for fiction
- Book club discussion groups
- Modeling through teacher read aloud
- Mentor texts
- Analyze Plot in fiction texts

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<th>Monitor</th>
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<th>Monitor</th>
<th>08/27/2018</th>
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<tr>
<td>All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services</td>
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### Peer to Peer Link Program

Staff will receive training on how to implement a Link Program that will support peer-to-peer interactions within the building. The focus of the program is to assist all students in working together to break down social, emotional, and physical barriers that can keep special needs students from experiencing full inclusion in the school community.

<table>
<thead>
<tr>
<th>Behavioral Support Program</th>
<th>Tier 2</th>
<th>Implement</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$250</th>
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</thead>
<tbody>
<tr>
<td>Director of Special Education - Jennifer Perrone; Building Administrative and Instructional Staff (Sean Strasberger, Kristin Siegfried, Gina Rockwood-Foss, Amy Goodwin and Marcia Schumacher)</td>
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<tr>
<td>Conceptualize and Organize Ideas</td>
<td>Use brainstorming and visual diagrams to generate ideas and inquiries. Teachers across all subject areas employ graphic organizers, small and whole-group discussion, anchor charts and other visible thinking techniques to collaborate, share, record and reflect upon ideas and questions.</td>
<td>Other - Disciplinary Literacy</td>
<td>Tier 1</td>
<td>Implement</td>
<td>08/27/2018</td>
</tr>
</tbody>
</table>
Developing Media Literacy Skills

Teachers and staff will continue to implement the use of instructional opportunities that help students locate, organize, analyze, evaluate, synthesize and ethically use information from a variety of sources of media. Activities generated to support these skills include:

- Narrow research topics or expand ideas for search,
- Use of graphic organizers learning how to search print and digital resources,
- Evaluate credible sources,
- Lessons on research and plagiarism,
- Evaluating and selecting information/digital tools based on their appropriateness for a specific task.

<table>
<thead>
<tr>
<th>Other - Disciplinary Literacy</th>
<th>Tier 1</th>
<th>Implement</th>
<th>08/27/2018</th>
<th>06/14/2019</th>
<th>$1000</th>
</tr>
</thead>
<tbody>
<tr>
<td>All East Hills teachers and staff.</td>
<td>Jason Rubel - Building Principal; Catherine Young - Literacy Specialist; Julia Beattie - IB Teacher-Leader; Katy Golden - Media Specialist; Liza Lauter - ELA Teacher Leader; Christine DiPilato - Director of Learning Services</td>
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</tbody>
</table>
| Writing for Different Purposes | Teachers across all disciplines will engage students to write for different purposes that include, but are not limited to the following:

- Persuasive writing,
- Informational writing,
- Narrative writing,
- Poetry,
- Note-taking,
- Reflections and
- Correspondence.

In math class, for example, students in the Middle Years Programme Mathematics are assessed on criteria focusing on communication and reflection on math processes and findings. Another example is interactive science notebooks, where students record their findings and reflect following a lab or demonstration, answer the lesson question, and draw connections from their learning experience to the overall unit theme. |
| Other - Disciplinary Literacy | Tier 1 | Implement | 08/27/2018 | 06/14/2019 | $1000 |
| | | | | | All East Hills teachers and staff. Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services |
| Teacher Training in Fountas and Pinnell | Continue to train elementary (4th and 5th grade teachers) through professional learning and administrative conferencing how to analyze and evaluate information from Fountas and Pinnell Benchmark Assessment System (BAS) reports regarding each specific student’s performance to support classroom instruction aimed at improving student literacy and other aspects of literacy teaching and learning, particularly for students in sub-groups that do not perform well on standardized assessments. | Professional Learning | Tier 1 | Implement | 08/27/2018 | 06/14/2019 | $1000 | All 4th/5th Grade Teachers and Staff; Jason Rubel-Building Principal; Catherine Young-Literacy Specialist; Julia Beattie-IB Teacher-Leader; Katy Golden-Media Specialist; Liza Lauter-ELA Teacher Leader; Christine DiPilato-Director of Learning Services |